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## LEGAL COST REDUCTION ADVISOR

## STERLING ANALYTICS

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## District Court Finds That Legal Bills Should be Reduced by Any Charges That Inadequately Describe the Work Performed

The United States District Court for the District of Columbia recently reduced the fee in a law firm's legal bills when the bills failed to adequately describe the tasks that the attorneys performed. The court found that if a billing entry failed to adequately identify the participants, the purpose, or the content of an activity that an attorney is billing for, then that billing entry is subject to complete deletion from the fee. The court described a billing entry that lacked all of this required information as wholly deficient. The court provided examples of wholly deficient billing entries, such as "Conference call" and entries for telephone calls that only identify a person by their name, but omit their role in the litigation. It then went on to say that billing entries that are not wholly deficient could still be inadequately detailed for failing to describe enough of the required information. For example, a billing entry for a "Discussion with [opposing party]'s attorney" was not wholly deficient because it described a discussion which identified the other person by their role in the litigation. However, it did not state the subject matter of the discussion or why the discussion occurred. The court found that entries like this were "devoid of any descriptive rationale for their occurrence." The district court decided to reduce the legal bill by 10% after determining that this was the percentage of the billing entries in the invoices that were inadequately described.

Implications for Legal Billing: An attorney must provide sufficient details in his or her legal bills which adequately describe the services that the attorney has performed for the client. The billing attorney should present a client with bills that will provide the client with a clear understanding of the exact services that they are being asked to pay for. A client is supplied

## THE CLIENT HAS A RIGHT TO KNOW THE SPECIFIC DETAILS SURROUNDING THE SERVICES FOR WHICH IT IS BEING CHARGED

this clear understanding when the charges include details such as the participants in the attorney's conferences and the subject matter of the attorney's meetings. Because of the substantial hourly rates that attorneys commonly charge, the client pays a considerable price for an attorney's services. A combination of high hourly attorney rates and the practice of providing a client with bills that describe the charges in general terms can potentially lead to attorney abuse, since the missing details leave the client unable to scrutinize the charges and assess whether an excessive amount of time was spent performing a task. As a result, the client has a right to know the

specific details surrounding the services for which it is being charged.

\* Dickens v. Friendship-Edison, PCS, 2010 WL 2867383 (D.D.C. 2010). Full copies of court decisions may be available through counsel or through various Internet links or paid services.

By Michael Maher



Sterling Analytics is a consulting and advisory firm that helps companies reduce their legal expenses. Our proven methodologies are based on legal precedent, guidelines and ethical standards that compel law firms to significantly modify improper billing practices. Although our clients come from a broad range of industries with different legal budgets, they share a concern about their legal expenses and are looking for solutions to manage outside counsel while maintaining the highest service level standards. We are able to audit legal fees based on our extensive database of proprietary benchmark data and our solid understanding of traditional legal practices. Our process is fair, independent, cost effective and maintains attorney-client privilege. We are able to measure the extent to which our clients' legal expenses exceed industry standards, and will manage the negotiation and recovery of excessive fees. To institutionalize cost controls, we assist clients by installing systems and protocols that monitor billing activity and catch improper practices.

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