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LEGAL COST REDUCTION ADVISOR

Lack of Billing Judgment Results in 40% Reduction to Requested Attorneys' Fees

In *Hayes v. Astrue*, the plaintiff filed an application seeking \$12,681.25 in attorneys' fees. The United States District Court reduced the fee request by approximately 40%, awarding the plaintiff's attorney \$7,256.25. The plaintiff's attorney sought to be compensated for 75 hours. However, the court found that a request of 75 hours was excessive and ultimately eliminated 32 hours.

The plaintiff's attorney had charged for time expended "signing" up for e-filing." The court found this time to be unreasonable, stating that "having an ECF account and familiarity with the system is nearly as essential to practice within this district as is being admitted to practice before the court." Although the attorney was inexperienced with the e-filing system, this time should not have been charged to the client. The court found that the attorney should have exercised billing judgment with respect to this time. The attorney also failed to exercise billing judgment with respect to the time expended preparing certain legal documents. The court reduced four hours spent drafting the onepage complaint, cover sheet, and an affidavit to one hour. Additionally, the court excluded any hours that were expended by the attorney performing clerical tasks. The court found that tasks such as sending copies of documents, filing documents on the ECF system, and downloading and scanning documents "can be easily performed by support staff."

Implications for Legal Billing: Billing judgment is an important aspect of the practice of law. It requires attorneys to write-off or discount time that is excessive, duplicative and unnecessary. Time expended for tasks such as signing up for an e-filing system should not be charged to the client. As the court noted, an e-filing account is essential to an attorney's practice. Tasks that are necessary to the operation of a law firm should be included in an attorney's overhead. Billing for such tasks clearly demonstrates a lack of billing judgment on the part of the billing attorney.



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"[I]T DOES NOT FOLLOW THAT THE AMOUNT OF TIME ACTUALLY EXPENDED IS THE AMOUNT OF TIME REASONABLY EXPENDED."

Furthermore, an attorney must use billing judgment where inexperience results in excessive time for the task. As stated by the court, "[i]t does not follow that the amount of time actually expended is the amount of time reasonably expended." Where an inexperienced attorney is in the process of learning, it is improper for the attorney to charge the client the entire time expended.

Billing judgment must also be exercised where an attorney is required to perform clerical duties. It is unreasonable for an attorney to charge a client for non-legal tasks. This is true even where an attorney does not employ a support staff. The time for clerical tasks should be included in an attorney's overhead. Even if an attorney is

required to "perform clerical tasks himself, it is unreasonable to reimburse him at the attorney rate for doing so."

*Hayes v. Astrue, 2010 WL 5479611 (N.D. Tex. 2010). Full copies of court decisions may be available through counsel or through various Internet links or paid services.

By Laura R. Bugdin



Sterling Analytics is a consulting and advisory firm that helps companies reduce their legal expenses. Our proven methodologies are based on legal precedent, guidelines and ethical standards that compel law firms to significantly modify improper billing practices. Although our clients come from a broad range of industries with different legal budgets, they share a concern about their legal expenses and are looking for solutions to manage outside counsel while maintaining the highest service level standards. We are able to audit legal fees based on our extensive database of proprietary benchmark data and our solid understanding of traditional legal practices. Our process is fair, independent, cost effective and maintains attorney-client privilege. We are able to measure the extent to which our clients' legal expenses exceed industry standards, and will manage the negotiation and recovery of excessive fees. To institutionalize cost controls, we assist clients by installing systems and protocols that monitor billing activity and catch improper practices.

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